



Zachry Construction Corporation

John G. Berra
Vice President, Senior Division Manager
Industrial Process Division

Michael Singleton, President
Singleton Sheet Metal Works
397 E. Industrial Blvd.
Pueblo West, CO 81007

Dear Michael,

I want to thank you and your employees for your work fabricating the process ductwork for the Phoenix Cement Modernization Project in Clarkdale, Arizona.

You fabricated and delivered the ductwork in accordance with your proposed schedule and were able to adapt your production schedule to accommodate the changing project requirements. The fitup problems we encountered were minor and less than those we would normally expect to have. The quality of your work was excellent.

Zachry will certainly include your company on the bid list for future projects requiring platework. I wish you continued success in your business endeavors.

Sincerely,

David H. Thorpe
Project Executive
Phoenix Cement Project